

BetMakers Technology Group Ltd

ACN 164 521 395

Diversity Policy

1. Introduction

This policy supports the commitment of BetMakers Technology Group Ltd (**Company** and, together with its controlled entities, the **Group**) to an inclusive workplace that embraces and values diversity while always upholding the principle of meritocracy.

2. Benefits of diversity

- 2.1 Diversity refers to the variety of differences between people in an organisation. Diversity encompasses gender, race, ethnicity, disability, age, sexual orientation, gender identity, marital or family status, religious beliefs, cultural background socio-economic background, perspective and experience.
- 2.2 The Group's commitment to diversity at all levels forms part of its merit-based organisational culture dedicated to the recruitment and retention of the best available talent at all levels, up to and including the board of directors of the Company (**Board**).
- 2.3 The Group believes that embracing diversity in its workforce contributes to the achievement of its corporate objectives (including optimal financial performance in a competitive labour market) and enhances its reputation. It enables the Group to recruit and retain the right people from a diverse pool of talented candidates, which in turn enables the Group to:
 - (a) make more informed and innovative decisions, drawing on the wide range of ideas, experiences, approaches and perspectives that employees from diverse backgrounds, with differing skill sets, bring to their roles;
 - (b) avoid "groupthink" or other cognitive biases in decision making; and
 - (c) better represent the diversity of its stakeholders and markets.

3. Commitment to diversity

- 3.1 The Group is committed to achieving the goals of:
 - (a) providing access to equal opportunities at all levels of work based on merit; and
 - (b) fostering a corporate culture that embraces and values diversity.
- 3.2 The Group is an equal opportunity employer and welcomes people from a diverse set of backgrounds.
- 3.3 In order to have a properly-functioning diverse workplace, discrimination, harassment, vilification and victimisation cannot and will not be tolerated within the Group.

4. Board composition and skills matrix

- 4.1 While skills such as leadership and previous experience as a chief executive, chair or board member of a large organisation have traditionally been prerequisites to appointment as a director, the board recognises that other skills gained from experience in the following areas are key skills and experience that the Board as a whole should comprise:
 - (a) information technology, bookmaking, betting or sports or racing wagering experience;
 - (b) business acquisition and integration skills;
 - (c) financial literacy and legal and regulatory knowledge;
 - (d) diversity;
 - (e) policy and regulatory development and reform;

- (f) health, safety and environment and social responsibility; and
- (g) organisational development and human resources.

5. Recruitment of senior management and employees

- 5.1 The Group is committed to ensuring equal employment opportunity for all of its employees and senior management, based on merit, ability, performance and potential, in a way that contributes to the achievement of its corporate objectives, including diversity.
- 5.2 The Board will monitor and promote the diversity of staff and the associated corporate culture by developing initiatives such as:
 - (a) ensuring that recruitment and selection processes at all levels (from the Board downwards) are appropriately structured so that a diverse range of candidates are considered and that there are no conscious or unconscious biases that might discriminate against certain candidates; and
 - (b) designing and implementing programs that will assist in the development of a broader and more diverse pool of skilled and experienced employees and that, over time, will prepare them for senior management and board positions.

6. Objectives for achieving gender diversity

- 6.1 The Board will:
 - (a) assess its current diversity levels and identify where gaps exist in order to establish appropriate and measurable objectives, in relation to each reporting period, for achieving or improving gender diversity in the composition of its Board, senior management and employees generally;
 - (b) set key performance indicators for senior management to measure the achievement of such objectives and link part of senior management's remuneration to achievement of these key performance indicators;
 - (c) require senior management to report on the achievement of such objectives each reporting period;
 - (d) commit to considering and, if relevant, implementing policies and programmes that address impediments to gender diversity in the workplace, including:
 - (i) training and development opportunities;
 - (ii) promotional opportunities;
 - (iii) work allocation, shifts, rosters, hours of work and overtime;
 - (iv) flexible work arrangements that assist employees to fulfil their domestic responsibilities;
 - (v) salary levels and packages;
 - (vi) leave arrangements (of all types);
 - (vii) pregnancy arrangements and maternity and parental leaves;
 - (viii) providing opportunities for employees on extended parental leave to maintain their connection with the Company, for example, by offering them the option (without any obligation) to receive all-staff communications and to attend work functions and training programs;
 - (ix) performance assessment; and
 - (x) other programmes that, over time, help to prepare junior staff for senior management and Board positions),and review these policies to ensure that they are available to and utilised by both men and women at all levels; and
 - (e) at each reporting period, review, assess and report against the measurable objectives for achieving diversity and the Group's progress in achieving them.

7. Roles and responsibilities

- 7.1 Every employee within the Group is responsible for supporting and maintaining the Group's corporate culture, including its commitment to diversity in the workplace.

8. Disclosure

- 8.1 A summary of this policy and the Company's achievement of the policy's objectives (including progress towards achieving the measurable objectives referred to in clause 6.1(a)) will be disclosed in each of the Company's annual reports.

9. Review and changes to this policy

- 9.1 The Board will review this policy as necessary to ensure it complies with any applicable legal requirements and remains relevant and effective in achieving the Company's measurable objectives during that relevant period.
- 9.2 The Board may change this policy from time to time by resolution.
- 9.3 This policy is not contractual in nature.
- 9.4 This policy is not a promise of continued employment or of the benefits of that employment.

10. Interaction with other legislation

- 10.1 This policy applies to the extent that it does not conflict with equal employment opportunity and anti-discrimination legislation in jurisdictions in which the Group operates.

11. Questions

- 11.1 Any questions about this policy should be directed to the Chief Executive Officer or the Company Secretary of the Company.

12. Approved and adopted

- 12.1 This policy was approved and adopted by the Board on 25 August 2020.